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An official publication of the Associated Food Dealers of Michigan and its affiliate, Package Liquor Dealers Association

June 1998

#### Inside

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#### Legislative Update

## Cooperation yields cash

The Michigan Liquor Control Commission, CIS and Department of Treasury have teamed up to recoup money owed the state by delinquent liquor licensees. The annual program sent 32 letters to licensees remiss in payments, demanding back taxes or the arrangement of a payment plan. All of the missives proved successful, netting

See Legislative Updates, page 14

## AFD wants YOU to fight BAC!

We re mounting a
senous campaign against
foodborne illness and
need your help. It's easy
for you and your
customers to stop the
spread of harmful
bacteria if you know the
four easy rules. See
page 30 for our handy
brochure!

Foursomes are filling fast for the AFD Annual Golf Outing, July 23 at the Wolverine Golf Course. To reserve yours, call Tom Amyot at (248) 557-9600!



## Southeast Michigan makes agreement to snuff out tobacco sales to minors

#### Police-Business Owner Training Conference on June 22 at 8 p.m. Burton Manor in Livonia

The Michigan Department of Community Health recently received approval from the United States Food and Drug Administration (FDA) to set up intergovernmental agreements with local agencies to strengthen youth tobacco enforcement. Michigan was divided into seven regional enforcement zones, with the southeastern Michigan area being designated as Region Seven. It includes Macomb, Monroe, Oakland, Washtenaw and Wayne counties. The Wayne County Sheriff's Department is the lead enforcement agency of a new five county task force set up as a result of the grant.

A few weeks ago, the AFD and county officials met to enhance cooperation between the retailers and law enforcement officers. Several agreements were reached by AFD President Joe Sarafa, AFD Deputy Director Daniel Reeves, Ralph Kinney, Director of Drug Prevention for the Wayne County Sheriff's Department and Vel Revels, Tobacco Manager for the Wayne County Health Department.

On June 22, 1998 at 8 p.m., a police-business owner training course will be presented for members of the AFD on how to identify fake, forged and fraudulent L.D. cards. This will help prevent the sale of tobacco and alcohol to minors with fake identification and it will also be useful if you cash checks. Anyone is welcome to attend and a meal will be provided. The training will take place at Burton Manor in Livonia, at 27777 Schoolcraft Road.

See Tobacco, page 10

## Americans love their snacks!

This issue is dedicated to America's favorite pastime – snacking! Whether it is potato chips, carrot sticks or a cream-filled cupcake, we love to munch.

In this era of heightened health consciousness, consumption of snack foods is, paradoxically, at record levels and rising.

This phenomenon is explained, in part, by the growth in reduced-fat, low-fat and no-fat snacks, now the fastest-growing segment of the snack category.

Americans are letting it be known: they want healthier, low-fat snacks and they want them to taste good. And marketers are delivering – even in segments not traditionally viewed as healthful such as potato chips.

As a result, the salted snacks market is expected to gain momentum in 1998, climbing five percent to \$15.9 billion – after nearly flat sales in 1997, according to the *Market for Salted Snacks*, a report from FIND/SVP.

#### Top players quit field as industry consolidates

Since the early 1990s the industry has seen continual consolidation. Retailer shelving fees and product pricing wars have caused many players to retrench – or leave the market altogether. Frito-Lay now controls over half of the entire salted snack arena, having driven three contenders – Eagle, Keebler, and Borden – off the playing field completely, on the strength of its deep pockets and innovative low-fat products like the new WOW! potato chips.

#### Turtle and ostrich jerkies boost meat snacks category

Meat snacks continue to surprise market watchers with a 15 percent growth rate in 1996, the fastest growing of all segments. Products – which include turkey and tuna jerkies along with the most exotic ostrich, alligator and turtle meats – are believed to tie in to consumers' health concerns and desire to make snacks "count" nutritionally.

See special snack food products on pages 20 and 21.

### Fine cigars, cocktails, putting contest!



Make your plans to attend Cigars at Shenandoah Country Club on June 25, 1998 from 7 p.m. to 10 p.m. This AFD PAC Fundraiser is sure to be the event of the summer. For ticket information, please call Dan Reeves at (248) 557-9600.



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AFD Food & Beverage Report, Editor

## New \$20 bill key weapon in counterfeiting war



by Joe Sarafa AFD President

Later this year, the newly redesigned \$20 bill will be issued. In Automatic Teller Machines (ATMs), at the local supermarket, at the highway rest stop-the new \$20 note will become a daily part of American life and daily commerce. For many Americans, this will be the first time they will see the redesigned currency on a regular basis. Unfamiliarity with the new notes, among even a small percentage of cash-handlers or consumers, could result in significant expense, confusion and time lost for everyone.

The U.S. Department of the Treasury and the Federal Reserve System are eager to work with businesses to increase cash-handler

and consumer familiarity with the new security features during the transition to the new bills. Based on the experience and comments of participants in last year's \$50 note education program, the government has expanded the program to help associations like AFD reach as many retailers as possible.

The new currency series of bank notes represents an ongoing commitment to protect U.S. currency. The redesigned notes incorporate both familiar and new features while remaining recognizably American. These enhancements make U.S. currency easier to identify as genuine and more secure against advancing technologies that could be used for counterfeiting.

This year, trends suggest there will be an increase in low-denomination counterfeiting—especially with the \$20 bill—using the latest computer and copying technology. Since the enhanced security features in the new series raise the hurdle for this type of counterfeiting, it is exceptionally important to make sure that

businesses and cash-handlers recognize and use the enhanced security features of the new notes. Employees who know how to authenticate the new bills will help control losses and deter counterfeiting generally.

Working with the nation's retailers, banks and financial institutions, the U.S. Treasury and the Federal Reserve have developed a comprehensive currency awareness and authentication program to educate and train the nation's cash-handlers about the changes to the currency.

#### Familiar features

The new currency is still distinctly recognizable as American. Many elements remain the same, including:

- · Size of the ball
- Ink colors-black on the front and green on the back
- Paper-cotton and linen with red and blue fibers
- · Texture of the paper
- Historical figures and back illustrations-with slight alterations
- Motto "In God We Trust"

In addition, the security measures first introduced in the Series 1990 currency—microprinting and the embedded security thread—have been modified for use in the new currency. Other changes incorporated in the new design include a modified serial number and a modified Federal Reserve Seal.

#### New features

The design of U.S. currency has been changed to incorporate a number of new security features, among them:

Larger, off-center portrait Watermark portrait Color-shifting ink Concentric fine-line printing Low-vision feature

The new \$20 bill will be in circulation sometime this fall. Watch for more information in the upcoming issues of the AFD Food & Beverage Report.

#### The Grocery Zone By David Coverly



## There's Only One Trademarked Broaster

by Danielle MacDonald

Many successful small business owners can attest to humble beginnings. Ruth and Harold Brehm, distributors for The Broaster Company in Wisconsin, are no different. Married in 1958, Harold worked driving road building equipment. And Ruth spent the first two years of their marriage working as a full-time mother for their two children Steve and Pam.

In 1960, Harold was laid off from his job. "It was a typical winter for a road repair worker," commented Ruth. Hindsight being twenty-twenty, this negative turn of events turned out very positive for the Brehms. The Brehm's brother-in-law, Court Lehman, was a distributor for The Broaster Company in St. Louis, and he wanted some assistance growing the business. In 1961, the Brehms packed up their family and moved to St. Louis.

Upon arriving, Harold found a customer base that consisted of six businesses. There was a lot of work to be done! "We didn't have a lot of money so condiment supplies were stored along a wall in our apartment, and we worked a sales route from our station wagon," explained Ruth.

Luckily for the Brehms, The Broaster Company shipped directly from Wisconsin, so they only needed to store the condiments. Chickite marinade and Slo-Bro coating, were mandatory purchases for customers that wanted to use the trademarked name 'Broasted.' The Broaster Company has specific guidelines for using the trademark. "Our Broasters are round stainless steel wells," explained Ruth. "The temperature is kept constant at 360 degrees. Most other pressure fryers are square so heat pools in the corners, and the temperature is only 325 degrees. Chicken that is cooked at a constant temperature of 360 degrees will not be as greasy as other products," she maintains.



(1 to r) Secretary Roxanne Alexander, Ruth Brehm and Steve Brehm

After four years of working to grow the business in St. Louis, a new opportunity opened up for Ruth and Harold. In 1965, the Broaster distributor in Michigan passed away. "Harold and I went back and forth trying to decide whether or not to move to Michigan," said Ruth. "There was only one product line, the chicken Broaster, and it was a big move."

The Brehms' packed up and moved to Royal Oak in late 1965

station wagon.

In 1968, the Brehms added a new product line to their portfolio. Dishwashers were purchased from the American Dish Service and rented to Brehm customers. "We had now branched out a bit and were utilizing the basement in our apartment too," laughed Ruth. "Steve would sit in the basement and mix dishwasher soap in 50 gallon quantities." Dishwasher rental and service was very

popular with the restaurants, and the Brehms did not have much competition. Over 90% of their business was restaurant driven at this time.

As the business continued to grow, Ruth's brother Don Affeld began working a sales

route in 1969. A van was purchased for Don, but the Brehms continued to use their trusty station wagon. In 1970, they finally outgrew their apartment and began renting storage space in Detroit. It was at that time the retail side of the Broaster business began to grow. Danny's Markets was their first customer.

The Brehms' serviced the entire state, except Northern Michigan. "Living in Royal Oak made our travel schedule very taxing," said

See Brehm, page 33

#### Statement of Ownership The AFD Food & Beverage Report

Calendar

Garden Party for St. Vincent and Sarah Fisher Center Farmington Hills, MI (248) 626-7527

Western Michigan University.

8 p.m. Burton Manor, Livonia

Police-Business Owner

Training Conference

Cigars at Shenandoah

7 p.m.West Bloomfield

AFD Annual Golf Outing

Loyalty Marketing Seminar

Wolverine Golf Course

AFD PAC function

June 7-11 Store Operations, an FMI Course

Kalamazoo, MI

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(313) 224-8487

(248) 557-9600

Macomb, MI

Chicago, IL.

(202) 452-8444

(248) 557-9600

September 9-10

June 25

July 23

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AFD works closely with the following associations:





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The Inconstruction of the Construction of the

and formed Brehm Broaster. Their brother-in-law remained at the helm in St. Louis. There were some pleasant surprises in Michigan. "When we moved to St. Louis there were six customers," mused Ruth. "When we moved to Michigan, there were between 60 and 70 customers." Despite their good fortune, the Brehms continued to make conservative business decisions. Condiments were stored in the garage in their apartment complex, and they continued to work a sales route from their



Bring it home again, boys! Go Wings!

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FOOD & BEVERAGE REPORT JUNE 1998

# State Representative Thomas Kelly keeps a watchful Irish eye on Lansing

by Kathy Blake

State Representative Thomas Kelly represents District 17 which covers the cities of Garden City, Inkster, Wayne and a portion of Westland. Kelly, a secondterm Democrat, had his first taste of politics while still living in New York. His parents were Irish immigrants and they lived in the Bronx. Being a first generation American is very impressionable to a child, due to the difference in the parents' upbringing. When Kelly was in the United States Air Force, Senator John F. Kennedy caught his interest. After finishing his duty in 1957, Kelly went to work for Western Electric where he met his wife, Bridget. He also managed to attend college and had the opportunity to help with Kennedy's campaign for president.

Kelly graduated from Fordham University with a Bachelor's degree in History and Education and went to work as a social science teacher. He earned a master's degree in library science from Long Island University. His interest in politics waned after Kennedy's assassination in 1963 and he didn't have much involvement until after moving to Detroit.

Kelly and his family moved to Detroit in 1972 where he became librarian at John Glenn High School. He later taught at Wayne Memorial and Henry Ford Community College and took the position of library director for the Wayne-Westland Community School District. He was a teacher for 28 years of which 16 were as library director for the Wayne-Westland district.

It wasn't until the early 80s that he came back to politics, becoming a council member for the city of Wayne, a position he held for 12 years. On the council, he was actively involved with establishing transportation at a minimal cost for handicapped and senior citizens. He chaired the Nankin Transit Commission. He also played an active role in bringing about the construction of a new library in Wayne. "I get a kick out of driving past it, it took 12 years to complete," says Kelly.

Kelly was an alternate member of the Southeast Michigan Council of Governments and served on the Wayne County Commission before running for state representative in 1994.



Representative Kelly is a member of the House Appropriations Committee. He is vice chair for the House Subcommittee for Community Colleges and the House Subcommittee for School Aid and Department of Education. He is also a member of the Corrections and Transportation Subcommittees.

Kelly said the Appropriations Committee was undergoing the budget process in May. He reports, "The Michigan Poppy is out," (referring to the orange cones that are placed during the spring ritual of road repair). "The state has abandoned the responsibility for roads," says Kelly. Instead of repaving and other more costly long-term fixes, Kelly maintains that the state resorts to quick-fix tactics. "There should be plans in place to deal with infrastructure. The Secretary of State was awarded \$42,000,000 to collect fees, which we were able to cut back. If they want money for clerical work, they should get it from the general fund," he explained.

Kelly believes the main focus for the legislature should be improving the road conditions, and says that decreasing load limits for trucks is not a solution...it would double the number of trucks on the roads. He said he believes the new cigarette stamps are another quick fix for a problem that needs a long-term solution. The stamps only create considerable trouble for retailers and wholesalers and won't do enough to combat cigarette smuggling.

He said the state should also be focused on regulation of nursing home care. Kelly says it is important that the government regulate the care our senior citizens are receiving, especially in light of recent media attention to poor conditions in nursing homes.

On the Corrections Committee, Kelly says there are questions regarding legislation to build new prisons. Committee members are asking why we need more prisons if the crime rate is going down.

On the School Aid and Department of Education committee, Kelly says their thrust is to increase aid to the

schools. "The state has turned its back and walked away. It has not realized bar Proposal A has flaws and needs to be fixed." He feels that even though everyone is paying the same sales tax, and all schools are receiving the same per capita funds.

As former library director for Wayne-Westland School District, Kelly believe technology is paramount. He says, "We were the first high school libraries to have computer data base for general information inquiries." He says he sees the internet as an off-shoot to libraries. I don't think there'll be a change in the structure of the library. I still see people getting books for personal enrichment (in the future)," says Kelly.

In his district, Kelly says the economy has been good. Ford Motor Company in provided a good economic structure, investing \$100s of millions over the last 10 years.

Kelly is a trustee to the Michigan Library Board and belongs to the VF Post 3323 and the Knights of Columb

Representative Kelly's mother and father were both born in Ireland, and family members still live there. In 1977, he and his wife took their four sons and backpacked throughout Ireland for 30 days. They traveled by train and bus with backpacks only, even the 8-year-old had his own backpack. "We visited quite a few tubs and washaterias to clean up and stayed at B & Bs. I don't care who you are, they take care of you there," said Kelly.

Kelly believes it was the best thing his family ever did together. "We never knew what an impact it was going to make on our kids. My eldest son went back and traveled all over and later while in college, he did an exchange in Dublia. said Kelly. Now his sons are all grown with two living in Minnesota, one in Georgia and one in Iowa. He has three grandchildren who may go on their own Ireland excursion some day.

Kelly is looking out for the people of his district and the people of Michigan by keeping a watchful Irish eye on Lansing-Kelly can be reached at his Lansing office by phone (517) 373-0849, e-mail tkelly@house.state.mi.us or address: The Honorable Thomas Kelly, State Representative, State Capitol, PO Box 30014, Lansing, MI 48909-7514.



# Tominna family sets high standards

by Ginny Bennett

Surely Sean Tominna is one of the Detroit area's most hardworking young professionals. At 27 he is an owner of Pioneer Supermarket on Gratiot Avenue between Mack Avenue and Mt. Elliott. He also is a Wayne State University (WSU) graduate trying to find time to finish his master's degree in electrical engineering. Like Cassie, his 25 year-old sister and a WSU biology graduate soon to receive her master's in pharmacy, there isn't enough time in a day to think about having a social life. As is traditional, both young people still live at home. Sean likes being able to be with family, both at home and in the store. Cassie agrees that their school work dictates a fairly strenuous schedule that leaves little time for going out.

Store hours at Pioneer are from 9 a.m. to 9 p.m. and Sean works long hours every day. When his day is over he likes to go home, so having a social life is not so high on the list of priorities for him.

Perhaps long hours and hard work are the downside of the grocery business that makes the Tominna family appreciate education more than some people. Sean and Cassie's mother and father hold degrees from a university in Iraq. Najat their mother, has a bachelor's and their father Sabah,



(Ltor) Pioneer Cashiers Sahar and Bonnie along with Sean Tominna

received his bachelor's degree there. Neither of the senior Tominnas were ever able to practice their professions in the United States and consequently they have always stressed the importance of higher education for their children. It is Najat's greatest desire to see her children work in their chosen professions. Still the family is respectful of the grocery business because it provides them with a good living and has given them the means with which to educate their three children

"No matter how needed we are at the store," says Cassie, "we are always able to take time for our studying, classes and tests."

Another brother, Brandon, works in the store 4 days a week in the summer and can also fill in when needed. Brandon is a 24 year-old graduate student studying at WSU. He is also a TA

(teaching assistant) at Wayne. Sabah, Aunt Fawzia Ayar and Patrick Ayar both work in the office. Cassie's hours at the store are usually weekend hours when she fills in for the others. They have owned this store for four years. Previously, another uncle, Ralph Ayar, owned the store for about 20 years. The Tominnas have owned other stores since coming to the U.S., including one called Tom's Party Store in Farmington Hills. The Ayars owned a store called Riverside on Jefferson and the Seville Market in southwest Detroit. They have all been sold except for Pioneer.

Pioneer is next to the Faygo plant and the neighborhood includes an area called the Heidelberg Project, famous and controversial in Detroit for its unusual and artistic use of throw away articles and trash. A big celebration is held each year in

honor of the "monument to recycling" and Pioneer always, willing to provide the refreshment for the annual party. They are active in Buoy 7, a 7th precinct business group supporting youth providing hot dogs, juice and portion for the event. Pioneer prides its on being a family oriented store out of respect for the many older customers that shop there. Consequently they don't sell any liquor or lottery tickets.

Sean's respect for his parent hard work and efforts to help the family doesn't end there. He is also a major supporter of the Annual Belle Isle Senior Citizen Picnic.

"I met Sean about five years ago," says John Loussia of Value Wholesale, "He is one of my med pleasant customers." As chairmar for the Senior Citizen Picnic, Loussia says that Sean always makes the time to help with the picnic. "Although Sean is young he is very professional; he understands how important it is be involved in the community you do business with."

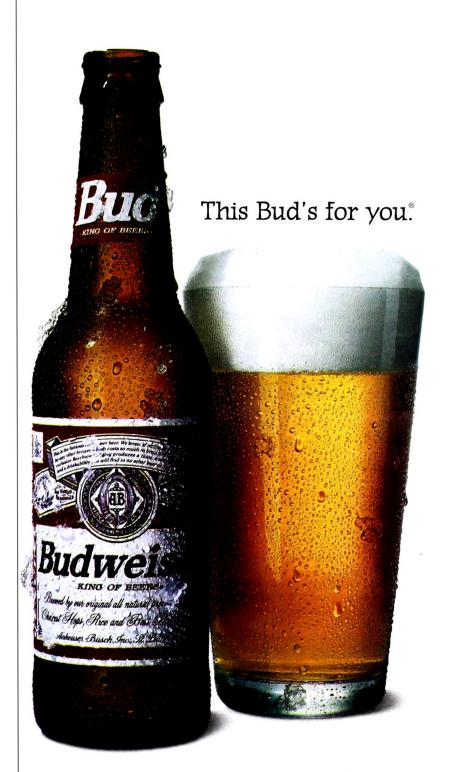
Sean and Cassie are serious about their commitments and respectful of their family's wish. When their educational goal is complete, perhaps they will be able to find time to have a little fun.



"Adel" is the produce manager who works with Sean at Pioneer



(l to r) Adil Altoon, Pioneer butcher with Sean Tominna



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#### Tobacco Continued from page 1

The Sheriff's Department is mailing detailed information on the training to all tobacco retailers in Macomb, Monroe, Oakland, Washtenaw and Wayne Counties. For more information call (313) 224-2298.

The Task Force will conduct both demand reduction and supply reduction undercover activities. This balanced approach ensures that the task force targets the minors who are buying tobacco and alcohol as well as retailers

who may be selling these products to minors. To report youths buying alcohol or tobacco, please call Ralph Kinney at the Wayne County Sheriff's Department, (313) 224-8487.

The AFD will help the Task Force find stores to station undercover officers for the "COPS IN SHOPS" program. In this program, a plainclothes police officer works behind the counter to arrest minors who attempt to buy alcohol and tobacco. If you are interested in the program, please call the AFD at

(248) 557-9600.

The youths arrested in the "COPS IN SHOPS" program will be sent to ACCESS or other community agencies for enrollment in stop smoking programs. For more information, please call Vel Revels at the Wayne County Health Department at (313) 467-3379.

We look forward to seeing you on June 22, 1998 at 8 p.m. Wayne County Sheriff Robert Ficano and other task force officials will be on hand to answer your questions.

RETAIL MEMBERS: Turn your clutte CASH. Retail members can receive FRE classified ad space. Suppliers and Non-Members pay \$50/col. inch. Contact Tom Amyot at AFD for details. (248) 557-9600

FOR SALE BY OWNER- Party store Beer, Wine & Liquor. 4,000 sq. ft. in Garden City. Call Roxi at (313) 833-1191.

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SUPPLIERS: Looking for ways to increase your market visibility? Let the AFD show you how. Promotional opportunities through membership limitless. Call Dan Reeves (248) 557-9600

FOR SALE BY OWNER-Detroit Area Party Store. Liquor, Lottery, Beer & Wing Lottery sales — \$12,000 average-week Building w/lot \$115,000 Business \$210,000. Terms negotiable For more information call Robert at (248) 855-8750 or (313) 846-1222 after 6:00 p.m.

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ESTABLISHED BUSINESS FOR SALE-Must sell health reasons. Wine Challen Beer, Wine, Liguor, Lotto, Deli 3750 sq ft n Troy. Call Sam Razook, (248) 689-9940

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FOR SALE— Hobart mixer, 40 qt., like nem (attachments included)—\$3999. Hobart meat saw—\$1799. (2) tier Electric Pizza Oven—\$999. Hobart Meat Grinder—ball offer. Call Jim, (313) 963-9000.

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#### Advice from Detroit Edison

## Free & Easy Detroit Edison's Automatic Payment Plan

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#### Stoney Creek original Vanilla Porter receives two awards

Stoney Creek Brewing Company's original Vanilla Porter was chosen "Best of Show" for the second year in a row at the World Expo of Beer in Frankenmuth. One of the largest beer festivals in the Midwest, the festival was held May 16.

Stoney creek also received a medal for "Peoples' Choice – Best Porter."

Stoney Creek Vanilla Porter was the first vanilla-flavored beer to be registered with the Bureau of Alcohol, Tobacco and Firearms. The two awards come as the Stoney Creek Brewing Company celebrates the first anniversary of Vanilla Porter.

## IRS issues guidance on estimating inventory shrinkage

The Internal Revenue Service (IRS) released guidance for taxpayers seeking to use a method of accounting that estimates inventory shrinkage when computing ending inventory. Inventory shrinkage is attributable primarily to employee and customer theft, bookkeeping errors, spoilage and damage.

Supermarket retailers take physical inventories (a wall-to-wall count) at each of their store locations on a cyclical basis (usually three to four times a year), but not necessarily on the very last day of the fiscal or calendar year, as the IRS once required. The Taxpayer Relief Act of 1997 clarified that the tax deductions retailers are currently allowed to take for inventory losses may be based on an estimation for tax purposes. The IRS guidance states that retail taxpayers could use a retail safe harbor method. Other methods could be used by all eligible tax payers if the taxpayer's present method does not reflect inventory shrinkage, and if the new method that estimates shrinkage also clearly reflects income. The retail safe harbor method applies a historical ratio of shrinkage to sales in order to estimate the inventory shrinkage that occurred between the date of the last physical inventory and the end of the taxable year.

# Personnel Needed to Install *THEIR*Fryer:



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#### Miller releases 1998 'Beer is Volume with Profit'

Miller brewing company has released the 1998 edition of Beer is Volume with Profit, its annual analysis of the beer and beverage industry.

The 76-page book offers detailed information on the \$53 billion beer industry, with specifics about sales, profits and consumer purchasing dynamics in supermarkets, convenience stores liquor stores, drug stores, warehouse clubs, supercenters, military, concessions, bars and restaurants.

Miller Brewing Company gathers scores of documents containing industry data from leading trade publications, associations and renowned research firms. This year's version contains 119 charts and features a chapter on each retail class of trade.

The book is available free of charge to individuals and businesses associated with the beer industry. To receive a copy, call 1-800-MBC-BEER.

#### ATTENTION ALL GOLFERS:

Get in the Swing and Get on the Right "Course" for Education at the 1998 AFD Scholarship Golf Outing!



Last year, your sponsorship dollars helped to provide 25 scholarships for students from the food & beverage industry.

This year, AFD has pledged even more money to help develop these deserving young minds.

Complete Eagle, Birdie and Par Sponsorship Packages and General Foursome are now available. Call Tom Amyot at (248) 557-9600 for details.



New for 1998--Visit the Taylor Made Demo Van and "Find Your Game." Reserve Your Sponsorship Today!



#### Special occupational tax due July 1, 1998

This is a reminder that if you sell beer, wine or liquor, your annual federal special occupational tax is due by July 1, 1998. The annual tax rate is \$250 for retailers and \$500 for wholesalers per business location. Failure to timely file and pay the tax could result in a penalty. Those businesses that have paid in the past should receive a renewal form by mid-June. For more information or assistance, contact the Bureau of Alcohol, Tobacco and Firearms at (800) 937-8864. Members of the BATF Occupational Tax coalition are continuing their efforts to repeal the tax. Representative George Radanovich (R-CA) has requested the General Accounting Office to study the tax and report the results to him and Representative John Kasich (R-OH), Chairman of the House Budget Committee.

## OSHA issues workplace violence guidelines

The Occupational Safety and Health Administration (OSHA) has issued "Guidelines for Workplace Violence Prevention Programs for Night Retail Establishments." The recommendations are for use in the late-night retail industry, especially convenience stores, liquor stores and gasoline stations. According to OSHA, other types

of retail establishments providing services at night "may find this information helpful." While the recommendations are just guidelines, the retail food industry is concerned that OSHA may try to enforce them under the general duty clause. They could also be used in private litigation.

#### Rep. Norwood offers changes to managed care bill

In an attempt to modify the Patient Access to Responsible Care Act (PARCA), Rep. Charlie Norwood is revising a draft that will include language on legal liability against employers. The legislation, H.R. 1415, would overturn ERISA preemption and would make employers liable for compensatory, punitive and other damages for decisions relating to managed care. Like the original bill, the revised draft would allow patients to sue for damages in state court, thereby overturning ERISA preemption that prevents plans from being sued for anything other than the cost of the benefit denied or requiring the benefit itself be provided. The revised language states that no employer can be held liable unless it was the employer who made the decision to deny that benefit. The language does little, however, to shield employers from liability because it is very difficult to separate employers from such legal action. The new liability language would bar any punitive damages if the claims dispute has been reviewed "in good faith" under the appeals process, and would prevent patients or their families from collecting compensatory damages unless they actually had suffered financial loss.

#### Legislative Update Continued from page 1

\$238,000 in April alone and the expected payment of \$1.8 million over the next 36 months. The Liquor Control Commission also will be holding hearings to discuss the non-renewal of liquor licenses if back taxes are left unpaid. More letters will be mailed later this year.





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For more information about this Associated Food Dealers Program, call:

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Every time you use your phone in your home market, AirTouch Cellular makes a contribution to your Association at no additional charge to you. New activations only. Credits for promotional discounts begin on 2nd bill; regular charges for rate plan chosen will begin on 5th bill. Free weekend calling feature includes off-peak hours from Saturday a.m. through Sunday p.m., and continues after 4th bill as a \$9.99 monthly charge until canceled. Free artifiem and 17.2 off per-minute rate in home calling area only. After 3 months, regular per-minute charges apply. Roaming, toll, long distance and laxes extra. Other restrictions apply. Offer ends 6/27/98.

AF-GLZ-70

#### Legislative Updates

#### Universal tobacco settlement bill bad for supermarket industry

The Universal Tobacco Settlement Act (S. 1415), which was favorably reported by the Senate Commerce Committee on March 31, features a number of onerous provisions that are unfair to food retailers and distributors of tobacco products. The legislation, authored by Commerce Committee Chairman John McCain (R-AZ), no longer contains any provisions that would provide immunity protections from civil liability for retailers and distributors of tobacco products. Additionally, S. 1415 grants sweeping authority to the Food and Drug Administration (FDA) to decide which types of retail stores will be allowed to sell tobacco products. The bill further calls for excessive licensing fees that will reach \$1.10 per pack of cigarettes, likely resulting in a black market. The legislation was scheduled for consideration on the Senate floor at the end of May, as this publication was going to press.

On the House side of the Capitol, Commerce Committee Chairman Thomas Bliley's (R-

VA) outline for anti-tobacco legislation was rejected by House GOP leaders last month. They argued that the components of the proposal would create excessive government power, increase fees too much, and overlook the issue of huge legal fees that would be awarded to attorneys who have sued tobacco companies. Speaker of the House Newt Gingrich (R-GA), expressed concern that increasing fees on cigarettes too much could create a black market. President Clinton, who praised Bliley's plan as well as the legislation developed by Sen. McCain, called for a renewed commitment to bipartisanship in an effort to craft a comprehensive tobacco settlement.

#### Retailer coalition outlines tobacco settlement concerns

Six national retail organizations have sent a coalition letter to a number of key House and Senate committees outlining their position on the negotiated tobacco settlement. The retailer coalition letter, signed by Food Marketing Institute (FMI), the National Association of Convenience Stores (NACS), Food Distributors International (FDI), National Grocers Association (NGA), the National Retail Federation (NRF), and the Society for Independent Gasoline Marketers of America, urged the adoption of a series of principles - including shared responsibility - as part of any legislative initiative that would implement the negotiated tobacco settlement. The coalition letter also called for preserving selfservice displays, extending immunity to sellers and distributors of tobacco products. providing funding for retailer education and training and due process protections

#### Food safety legislation for imported produce

President Clinton announced his support for legislation that would increase the Food and Drug Administration's (FDA) authority to prevent imports of fruits, vegetables and other food products that do not meet U.S. food safety requirements. The legislation, introduced by Senators Barbara Mikulski (D-MD) and Edward Kennedy (D-MA), would give FDA authority to stop imports from countries that have unsafe handling, sanitation, storage, processing or shipping practices. FDA could also halt imports from countries which refuse to allow inspections. Representatives Anna Eshoo (D-CA) and Frank Pallone (D-NJ) introduced similar legislation (H.R. 3052) in the House last year.

#### Look what we've baked up now!

New Cheddar Quesadilla flavor has been added to the BAKED TOSTITOSTM brand menu.

 Cheddar Ouesadilla is a special blend of cheddar cheese, peppers, onions and spices that together create an irresistible taste.



· At 3 grams, eating less fat no longer means sacrificing great taste!



Look for more new WOW! Flavors later this Summer. Ask your Frito-Lay Representative for details.

#### Mary Dechow named Spartan director of corporate and public affairs



Spartan Stores, Inc. has named Mary Dechow to the new position of director of corporate and public affairs. Dechow is accountable for government relations, corporate communications and public relations. She had been with Spartan since 1985 and has been the company's government relations manager since 1988.

Spartan Stores, Inc. is the 9th

largest grocery wholesaler in the United States, distributing more than 40,000 products (including grocery, meat, seafood, produce, floral, frozen, dairy and general merchandise) and providing several marketing, operational and customer support services to 470 independently owned grocery stores in Michigan, Indiana and Ohio

#### Miller appoints two to new positions

Miller Brewing Company recently named Jose Milân director of national accounts, sales marketing and planning, and Paul Hanson to the position of group director of national accounts and category management.



Milán

In his new position, Milán will oversee all sales marketing functions for the national accounts sales development organizations, including trade and customer promotions, trade relations, trade associations, trade development, trade communications and Miller's national business conference.



Hanson

Hanson will direct all national account activities, including developing business and selling strategies for key on- and off-premise chain accounts nationwide. Hanson will also oversee all category management activities for all on- and off-premise national accounts.



Highland Park resident wins \$6,500 in Champale Sweepstakes
Highland Park, Michigan revident
Mitchell Thomas was awarded the \$6,500
grand prize cash award in the "Win a
Champale Night Like Never Before"
sweepstakes presented by Champale.
Pictured in a recent check presentation
ceremony are Thomas (left) and Don
Petrulis, wholesale manager for The
Stroh Brewery Company, maker of
Champale.













# IT'S MILLER TIME!



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- Kiwi Strawberry



- Pink Lemonade
- Orange Drink
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Snacks

#### Jays heats up summer sales

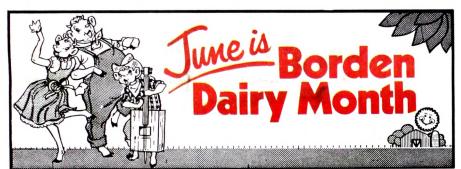
Jays Snacks has sizzling new snack foods for summer. "Tesoritos" is the new hot flavored chips in 99e suggested retail bags and four flavors: Chile y Limon Tortilla Chips, Hot n Spicy Tortilla Chips, Chile Rojo Corn Chips and Jalapeno Corn Chips. The tortilla chips come in 3.5 ounce packages, 12 per case and the corn chips come in 4.75 ounce packages, 18 per case.

Also in 99¢ packages is a new sweet treat, Jays Cotton Candy Fluffies. The cotton candy is fat free and comes in 2.099 ounce packages.

Jays is offering new cheese dips, O-Ke-Doke Nacho Cheese Dip and Salsa Con Queso. The shelf stable dips come in 15.5 ounce cartons, 12 per case. Jays offers racks and display options for the dips which have a suggested retail price of \$2.79 per carton. Retailers can call 1-800-752-5309 or see their local Jay's distributor to place an order.















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DELIVERY YOU CAN DEPEND ON

#### Sales Mark brings out new toaster products for summer



Sales Mark has two new Pillsbury and one new Hot Pocket products to offer retailers.

Pillsbury is tapping into the unexploited category of quick savory breakfast foods with their new line of pastries that contain eggs instead of fruit and sugar. Called Toaster Scrambles. Me the frozen pastries come in three flavors: Egg, Cheese and Bacon; Egg, Cheese and Sausage and Egg and Cheese. The suggested retail price is \$2.09-\$2.19 per package, with six pastries in each package.

Pillsbury is also introducing new flavors in its sweet frozen Toaster Strudel line: Strawberry Kiwi and Tropical Wave<sup>1M</sup> flavored pastries. The pastries come in packages of six with doit-yourself neon green and red colored icing in individually wrapped packages.

Hot Pockets introduces Toaster Breaks in three Pizza varieties and three Melts varieties. The toaster breaks are packaged in Pepperoni. Double Cheese and Sausage & Pepperoni Pizza flavors; and Grilled Cheese, Ham & Cheese and Philly Steak & Cheese Melts. The Toaster Breaks come in six servings per box.

Contact your Sales Mark representative for more information about these new products.

#### Snack Fact

Most Significant trends facing snack industry during next five years:

- 1. Competitive pricing/competition
- 2. Changing market/ focus on low-fat snacks
- 3.Consolidation of consumer base
- 4. Shelf space fees/ slotting allowances
- 5. Government regulation/labeling laws -Snack Food Association

# Grandma Shearer introduces her "secret recipe" salsa

In response to consumer demand, Grandma Shearer has introduced her own secret recipe thick and chunky salsa, in a mild or medium flavor. With a zesty, tangy taste, these new products, containing no fat or cholesterol, complement Grandma Shearer's tortilla chips. Chunks of diced tomatoes, onions, bell peppers, jalapeño peppers and garlic, combine to give the utmost flavor. The latest consumer reports show that sales of salsa now exceed those of the ever-popular ketchup. Grandma Shearer's salsa is packaged in a clear jar for greater visibility and product freshness.

Shearer's Foods, Inc., founded in 1974, is the family-owned manufacturer and distributor of Grandma Shearer's Snacks. With headquarters in Brewster, Ohio, Shearer's Foods has grown from a small hand-cooked operation to a modern state-of-the art manufacturing facility. Currently, Shearer's Foods is expanding their headquarters with a 60,000 square foot addition of manufacturing and office space, scheduled for completion this summer.

Shearer's products include a complete line of potato chips, pretzels, cheese curls, peanuts, popcorn, corn chips and other snacks.

# Snack Fact Snack Distribution Methods CompanyOwned Routes A1.8 Independent Distributors Warehouse Delivery 27.9 All Companies 27.9 Full-LineCompanies

#### Snacks

#### **Breakfast Mates**

Cereal and milk go together like a horse and carriage

Now Americans can take their favorite breakfast to go, and not cry over spilled milk.

Kellogg's and Dannon have teamed up to introduce Breakfast Mates – cereal and shelf-stable milk packaged together. The box even comes complete with a spoon and bowl.

Breakfast Mates varieties include Corn Flakes, Frosted

Flakes, Fruit Loops and Frosted Mini Wheats. Unit cost is approximately 84 cents each, and the product retails for about \$1.29.

To order, call your local food distributor. If you have questions, you can call Jim Sarber at PMI-Eisenhart (248) 737-7100.

Editor's note: My very picky son sampled the Frosted Flakes version and gave it a rave review!





#### AFD on the Scene

#### The AFD Trade Show "Racing into Profits"

**Burton Manor, Livonia** 



















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For further information call AFD directly at 248-557-9600 and ask to speak with Judy

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To provide comfort, convenience and pleasure efficiently, professionally and with a smile.

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# Management skills for keeping good employees

In past articles we've discussed tactics for recruiting quality parttime employees. Now, once you have your team in place, the next challenge is keeping them.

Four major factors that motivate employees:

- 1. Recognition for work well done
  - 2. A sense of accomplishment
- 3. Growth and the potential for future growth
- 4. Being "in the know" regarding things that go on at their

vork place.

How you treat your employees has a direct effect on how long they stay. The following are six rules of management. Regardless of whether you are operating a convenience store, office,



warehouse or other type of business, these six rules can help you deal fairly with your employees:

- 1. Be certain that each person reporting to you understands the critical factors of their job.
- 2. Be certain that each person reporting to you understands how to do the technical parts of their job.
- 3. Observe, support, interact! All the time! Be certain that each person reporting to you is doing everything you expect them to do, in the way that you want it done.
- Give constructive feedback.
   Let each employee know what they are doing right or wrong and regularly.
- Make sure you find out what each person reporting to you is thinking. Solicit their ideas and opinions.
- 6. Be certain that the people reporting to you attend regular meetings at which they are informed about everything they need to know about their job assignment, their company and their department.

No matter how small your business is, it is good to implement a structured training, review and compensation program. Using job descriptions, first list all the skills an employee needs to learn. As these skills are mastered, check them off. Develop rewards for skills achieved. Employees will appreciate this because they will be able to track their progress. work for goals and feel a sense of accomplishment as they master each goal and receive rewards along the way.

Help your employees help themselves. On page 29 we've included two tests that you can give to your employees. These tests will help them rate themselves and give them an idea of where they excel and where improvement is needed.

## FIGHT BAC!

As a result of a new public education campaign called **Fight BAC!**, Michigan residents will be increasingly aware of an invisible enemy – bacteria – which may be on their food, hands or in their kitchens. AFT has joined national industry, government, and consumer groups in this effort and will be working to spread the word that "BAC" is out there but can be stopped through some simple food handling and storage steps.



The initial goal of this campaign is to convey to your customers the four key principles of food safety:

- · Wash hands and cooking utensils
  - Prevent cross-contamination
- · Cook to proper temperatures; and
  - Store foods properly

As a part of this ongoing effort to promote consumer food safety messages, retailers can receive a free **Fight BAC! Kit.** The kit contains a sample consumer brochure that you can pass out to customers, a sample press release, sample ad column and radio spots, and other materials for developing your own **Fight BAC!** campaign. For copies of the kit, please contact Food Marketing Institute's Publication Sales Department at (202) 429-8266 or contact Dan Reeves at AFD (248) 557-9600.

#### Proper security measures are key to retailer success



by Commissioner Bill Martin

The Michigan Lottery usually conjures up images of happy winners and exciting prizes, but there is another element that must be taken seriously if retailers want to maintain a successful Lottery business: ticket security. By following a few simple procedures, Lottery retailers can effectively protect their ticket stock against theft and fraud.

One of the best safeguards against ticket theft-including employee theft - is to perform daily inventories of tickets at the end of each shift, and at closing time. If possible, lock all tickets in a safe during non-business hours, and store tickets in a secure area that is not accessible to your customers. In addition, Lottery security personnel recommend that retailers validate all winning tickets in the presence of the winner at the time they are claimed. Once tickets have been validated and your account balanced, retailers should deface the tickets to avoid potential recirculation.

If you have reason to believe that any of your tickets have been stolen, contact the police and Michigan Lottery immediately. If you see the message "file claim" or "file ticket receipt" when you attempt to validate a ticket, do not pay the player. Refer the player to a Lottery office to file a claim or have the player complete a ticket receipt form and mail it with the ticket to: Michigan Lottery, P.O. Box 30023, Lansing 48909.

With a few extra steps and a little caution, you can deter wouldbe ticket thieves and maintain strict control over your ticket inventory. By protecting your ticket supply, you're also protecting potential Lottery commissions.

#### Fly Away Cash & Dash!

Now that the Lottery's Daily 3 "Fly Away Cash & Dash" secondchance sweepstakes is in full swing, don't forget to remind your customers that the last eligible draw date for Daily 3 tickets is June 13, and the final entry deadline is June 22. Each week during this six-week promotion, the Lottery will award five prizes of two first-class airline tickets and \$5,000 cash; 25 prizes of \$1,500 and 100 travel bags. The first drawing was conducted May 13 and the winners popped up all over the state. One of your customers could be the next lucky winner! If your store is identified as a selling retailer in a "Fly Away"

Cash & Dash" grand-prize entry, you receive a special \$100 bonus!

To enter, players must send one non-winning Daily 3 mid-day ticket and one non-winning Daily 3 evening ticket from drawings between May 4, 1998 and June 13, 1998. Entries may also be dropped off at any Lottery regional



## The food and packaged goods industry in the 21st century

by C. Manly Molpus, president and CEO, Grocery Manufacturers of America

L ach and every day, America's food and consumer products industry is helping put food on the family table and consumer goods on the store shelf. As we approach the new millennium we can be proud that our industry is using the most advanced technology in its

with anti-oxidants such as vitamins A, C and E, as well as other beneficial ingredients that may block cholesterol or fight cancer.

As the nation's "Baby Boom" population ages, the FDA must streamline its ability to approve in

> a timely manner health claims for these functional foods. Once that happens, we will be able to respond to the enormous consumer demand that will exist for foods that can help prevent heart disease. hypertension, diabetes and cancer - foods that can improve the quality of life and help reduce the cost of the nations' health programs.



C. Manly Molpus

manufacturing processes to provide the safest, most abundant food supply to all consumers. At the same time, our industry is looking ahead toward some challenging milestones I'd like to offer for your consideration:

#### Creating the healthiest meal-functional foods

Today, the food industry is laying the groundwork for the introduction of foods that go beyond supplying basic nutrition, so-called functional foods that researchers say can actually prevent disease when eaten as part of a low-fat diet and healthy lifestyle. These new foods which could include everything from breakfast cereals to TV dinners - are likely to be fortified

#### Using irradiation, educating consumers

Recently approved for use with red meat, irradiation is likely to be generally accepted by

Americans and be as useful to their health and safety as pasteurization was for milk decades ago. The food industry will work hard this year to educate consumers about the irradiation process, which could have prevented E. coli outbreaks and other foodborne illnesses in 1997, had it been in use.

Combined with the highest possible quality assurance programs and common sense, irradiation can significantly improve consumer protection. However, it is not a panacea. The truth is, no amount of governmental regulation, no vast army of inspectors and no amount of money or technology can prevent illness if consumers do not store, handle and prepare foods properly.

Recently approved for use with red meat. irradiation is likely to be generally accepted by Americans and be as useful to their health and safety as pasteurization was for milk decades ago

In 1998 and into the 21st century, consumers can expect to see an explosion of useful information in the mass media about the connection between foods and health in the marketplace. Meanwhile, food companies will respond to growing consumer concerns about food safety, doing everything possible to protect the food supply, increase the nutritive value of food and inform people about how to handle and prepare food safely.

#### Maintaining the most effective food safety programs

Thanks to continued cooperation and open dialogue between federal and state regulatory agencies and the food industry, consumers are actually going to be better protected by the multi-layered safety net surrounding the foods they eat.

Contrary to some alarmist reports about the safety of our foods, America's vast and complex food supply system remains secure and well protected. And it's improving all the time. For example, the food industry and federal regulators are implementing a highly successful Hazard Analysis and Critical Control Points program that assures food safety at critical junctures -- from the farm to the processing plant to the store shelf.

Where problems are identified, food manufacturers and regulators are responding swiftly and seriously to correct them.

#### Enriching the global food supply

Ours is truly an international food supply. A year-round supply of affordable fresh fruit and vegetables, is now a necessity, not a luxury. As a result, millions of American workers are employed to manufacture thousands of food products or ingredients sold in every marketplace throughout the world.

Giving U.S. producers and food manufacturers the chance to compete effectively around the world would be enhanced by "fast track" legislation. Our president needs to have the ability to negotiate timely trade agreements that would create tremendous growth opportunities for our industry. Fast track legislation must be a top priority for Congress and the White House this year.

While the trends for the future I have outlined are generally favorable, our industry cannot take growth and prosperity for granted We must keep a keen and constant eye on our consumers and their needs - and then meet those needs as efficiently as possible. If we do that, the grocery manufacturing business will continue to enjoy success well into the 21st century

## New Ramada - Southfield A diamond is cut from the rough

Jinny Bennett

My first impression of the of athfield-Ramada International tel & Convention Center was to friendly service and appetence. And this was before tually arrived.

As I was in the vicinity of the el, I called for directions and erri pleasantly led me all the yin. The hotel is easy to find m the Southfield freeway or the dge, at 17017 West Nine Mile ad between Southfield and enfield roads. Attractive new dscaping lends curb appeal to entrance and parking is quate and secure.

From the lobby entrance to the ithouse's 17th and 18th floor ury Jacuzzi Executive Suites, Ramada-Southfield has been asformed with a lavish new for.

Multi-colored marble patterns



Sam Yong

the reception area and a carpeted diaz waits for the grand piano that will eventually grace it. The luxurious amenities of the executive suites will exceed the expectations of those with the most discriminating taste. Large Jacuzzi rooms have wet bars and one or two adjoining bedrooms.

The hotel is designed with a continental flair using rich dark burgundy and forest green throughout.

The Ramada-Southfield boasts a ballroom which can serve 1,000 at a sit-down dinner, 1,500 at a cocktail reception or even host a trade show. Cars can enter the mezzanine-level ballroom up a ramp.

Meeting rooms can accomodate 5 to 200 for seminars, classes and conferences. Ramada-Southfield is a full-service catering facility.

"I want to extend a cordial invitation," says Sam Yono, Ramada-Southfield owner, "to AFD members, their business associates, families and out-of-



town guests to enjoy our hospitality at a special rate, as I announced at the recent AFD Trade Show. We can also provide monthly and long-term office space and weekly and monthly corporate rates."

The Stockyard Restaurant and

See Ramada, page 28



#### Ramada Continued from page 27

Lounge serves from 7 a.m. to 11 p.m. and dancing and entertainment can be enjoyed at Yesterday's Nightclub. Restaurant service is augmented by room service and snacks and soft drinks are available in Isabelle's Gift Shop. Soft drink vending machines and ice are located on every floor.

"At completion of the multimillion dollar facility," says Yono, "there will be 375 sleeping rooms, many with Jacuzzis, and a full convention center of 50,000 square-feet that will double the current space. The facility will hold 2,000 in the ballroom and feature a gymnasium, indoor

Our Mission: To provide comfort, convenience and pleasure efficiently, professionally and with a smile.

pool, racquetball courts, beauty shops and a sauna.

Currently the hotel has 216

rooms and offers guests numerous amenities to enhance their visit. The renovation is nearly complete with a few floors still being updated without disturbing the guests.

The Ramada-Southfield is more than a hotel and conference center. Inside the facility is like a city within itself. Stores and businesses provide just about everything needed to keep guests comfortable and entertained.

Upscale Fashions, Chantelle's Hair Salon, The Ultimate Nail Care, The Greeting Tree, Universal Diamond Jewelers and International Wedding Chapel are all on premise.

Kam Kewson, director of sales

and marketing for the hotel believes a couple could meet in the hotel, get engaged, married, have a reception and a honeymoon and never leave the premises. With the friendly, competent service and all the amenities, it's entirely possible.

#### Lottery Continued from page 25

office or at the nearest participating newspaper or radio station drop boxes. All grand-prize winners from the final three drawings will be announced during the telecast of the Lottery's "Road to Riches" game show June 6, June 13 and June 27.

#### **New Instants!**

Kick off your summer sales with three new games in June. The new \$1 "Happy Dad" makes the perfect Father's Day gift, with three games on each ticket and a top prize of \$3,000. "Happy Dad hits Lottery ticket counters June I Fans of "Wild Time" will be happy to see the new \$2 "Wild Wild Time" game June 15. It boasts a \$30,000 top prize and 10 chances to win on each ticket. Rounding out the month on June 22 is the new \$2 "3 Cards Up," with a grand prize of \$3,333.

# Lysczarz Brothers Million Dollar Challenge to benefit MDA

The Lysczarz Brothers
Committee answers the
challenge and presents their
15th annual Lysczarz Brothers
Golf Outing and Raffle. The
raffle tickets are selling for
\$100 per ticket with only 500
being sold. There will be one
winner of \$5,000. The drawing
date is September 7 at Jacks
Waterfront Restaurant in St.
Clair Shores.

The golf outing will be at Beaver Creek Golf Links Wednesday, June 17. The rain date is Monday, June 22, 1998.

For more information or to request a registration form, call Albin Lysczarz at (810) 677-0222.

#### **Attention** AFD members

Your health care options from BCBSM are designed.

## For every stage of your life. For every company size. And for every budget.

The AFD health care purchasing coalition allows even the smallest business to choose from a wider variety of Blue health plans and options than are otherwise available. You can add dental, vision, hearing and prescription drug coverage at a nominal extra charge.

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Judy Mansur is AFD's expert on Blue products. For more information, please call her at 1-800-66-66-AFD.



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#### Help your employees help themselves Give them these tests

Here are two tests you can give to your new employees after one month on the job and at performance reviews. Providing these tests will help you communicate good customer service habits by allowing your employees the opportunity to rate themselves.

## **Customer service - their first impression**

An important part of customer service is the impression you make when they first enter the store. Your personal image communicates to them whether or not you really want them to be there. It also gives an impression about the store that can last for a long time. Is this a clean store? Is this a store that cares about details? Does this store care about me? Obviously, the image you communicate is very important. Rate yourself on a scale of 1 to 10, with 10 being best, on the many aspects that add up to that important first impression.

1.	General appearance:	Does my	appearance	give	ć
	good impression?				

- 2. Hair: Is it groomed and appropriate for the job?
- 3. Jewelry and accessories are right for the job.
- 4. Personal habits of cleanliness.
- 5. Hands, fingernails and teeth.
- 6. Uniform clean, well-pressed, etc.
- 7. Gum chewing only on breaks.
- 8. My posture says, "I'm ready to help you."
- 9. The look on my face says, "I'm happy you're here."
- 10. Overall, when it comes to the first impression I
- give on this job I would rate myself as: Excellent Good Poor

## How did I do the first month?

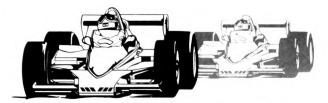
This is a personal progress report. It reviews areas that are very important to us and our customer service image. You are encouraged to be very honest with yourself. When you are finished, give yourself credit for the areas in which you have done really well. Then look at the places that might need more effort. Rate yourself on a scale from 1 to 10, with 10 being best.

Was I on time – out on the floor ready to go?	
Did I ask questions when I didn't know?	
Did I follow the dress code?	
Was I committed to my job when I was here?	
Do I greet the customers like I was trained to do?	
Did I make an effort to do any "extras?"	
Do I come with a good attitude?	
Do I make an effort to be cooperative with co-workers?	
With my manager?	
Looking at my answers. I think I should work on the following	owing:



#### CONCEPT FITS INTO JR LIMITED SPACE •State of the Art Equipment Professional Set-up •Complete Training No Franchise Fees No Royalties WE MARKET-YOU PROFIT! PIZZA SUBS CHICKEN THE BEST IN TOWN! 810-731-0444 CHICKEN ON THE RUN ANTHONY'S PIZZA NINOCO, LLC.—CORPORATE OFFICES 48562 Van Dyke • Shelby Twp., MI 48317

## Highlights from the 1998 AFD Trade Show "Racing into Profits"









All retailers that purchased products were entered into a raffle to win prizes from Dayton Hudson's.





One of the highlights of the AFD Trade Show every year is the panel discussion. Thank you to the panelists for sharing their insights about the trends in the food and beverage industry. (1 to r) Kevin Schlosser from Spartan Stores, Don Gundle from Sales Mark, Denise Griffith from Frito-Lay, Steve Mitchell from Kroger and Ruth Disrude from Nabisco. Special thanks to Jeff Rumachik from the Food Marketing Institute for moderating the panel.







The 1998 trade show theme was "Racing Into Profits." The winners for best decorated booths were: Thorn Apple Valley, Lipari Foods and Miller Brewing Company. Congratulations!!

The Associated Food Dealers of Michigan would like to thank the 1998 Trade Show committee co-chairmen, Fred Dally from Medicine Chest and Rodney George from Melody Farms. Due to their leadership and the hard work of the committee, trade show attendance increased by 12 percent over last year. Thank you to the Trade Show Committee for all their hard work.

Fred Dally, Co-Chairman Medicine Chest

Rodney George, Co-Chairman Melody Farms

Faiez Asmary General Wine & Liquor

Thom Welch Hollywood Supermarkets

Charlie Parrish Awrey Baking

Alaa Naimi Thrifty Scot Supermarket

Gary Davis Tom Davis & Sons Dairy

Joe O'Bryan 7-UP of Detroit

Keith Hakim Central Alarm

Mark Sarafa Frito-Lay

Vickie Clark Melody Farms

Mike LaFollette Sales Mark

Brian Douglas Rocky Peanut

Paul Nutt Wonder Bread/Hostess

Dick Bey Beehive Market

Joe Stevens Taylor Freezer

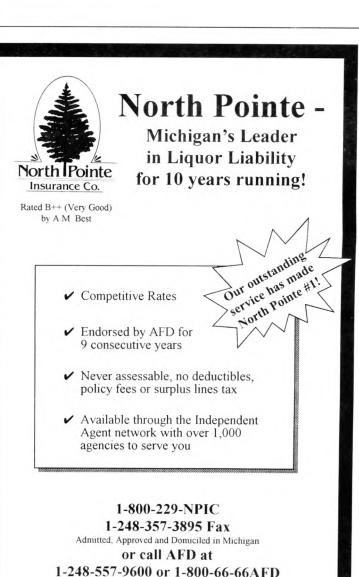
Greg Moore Pepsi-Cola



On behalf of the AFD Board, we sincerely thank Union Ice for donating all the ice throughout the entire Trade Show, and Miller Brewing Company for raising money for AFD's charitable causes. We greatly appreciate your support.

Mark your calendars for AFD's 15th Annual Selling Trade Show on April 27 and 28, 1999. The AFD Board has appointed Faiez Asmary from General Wine & Liquor and Chris Zebari from New Hudson Food Market as 1999 Trade Show co-chairmen.





## AFD mounts PR campaign to fight



foodborne illness

The Associated Food Dealers of Michigan is sending out a series of public service announcements aimed at teaching the public about food safety. Although most consumers are concerned, many have inadequate knowledge about basic sanitation and food handling steps that can greatly reduce the risk of foodborne illness. The campaign conveys four key



**Keep Food Safe From Bacteria** 



principles of food safety: 1) keep it clean, 2) don't cross-contaminate, 3) keep it cold, and 4) keep it hot. Printed below is an 8 1/2 x11" brochure that explain these steps in more detail. We're making it available to you so you can cut it out, post it for your employees and make copies for customers. Photocopy it on two sides and three-fold it brochure style. The brochure is a great bag stuffer. With your help we can keep food safe from bacteria.

#### Be a BAC Fighter

lthough an invisible enemy may be in your kitchen, you have four powerful tools to Fight BAC! washing hands and surfaces often, avoiding cross-contamination, cooking to proper temperatures, and refrigerating promptly. So, be a BAC Fighter and make the meals and snacks from your kitchen as safe as possible.



For More Information **About Safe Food Handling** and Preparation

USDA's Meat and Poultry Hotline 1-800-535-4555

FDA's Food Information and Scafood Hotline 1-800-332-4010

Partnership for Food Safety Education Web Site www.fightbac.org

Or contact your local cooperative extension office.

#### Apply the Heat ... and Fight BAC!™

Cooking food to the proper temperature kills harmful hacteria. So Fight BACI's by thoroughly cooking your food as follows:

Raw Food Interna	l Temperatur
Ground Products	
Hamburger	160°F
Beef, veal, lamb, pork	160° F
Chicken, turkey	165°F
Beef, Veal, Lamb	
Roasts & Steaks	
medium-rare	1+5°F
medium	1 <b>60 F</b>
well-done	170°F
Pork	
Chops, roasts, ribs	
medium	160°F
well-done	170°F
Ham, fresh	160°F
Sausage, fresh	160°F
Pouitry	
Chicken, whole & pieces	180°F
Duck	180 F
Turkey (unstuffed)	180°F
Whole	180°F
Breast	170°F
Dark meat	180°F
Stuffing (cooked separately)	165" <b>F</b>
Eggs	
	& white are fire
Casseroles	160°F
Sauces, custards	160 F
This chart has been adapted for bome use a	and .
is consistent with consumer guidelines from	





**Four Simple Steps** to Food Safety

#### Brehm Continued from page 4

Ruth. In 1973, they moved to Edmore, leaving Don to cover Metro Detroit. "Harold was raised in a small city so he was very happy moving to Edmore," explained Ruth. "We bought a house next to the local high school and stored our supplies in the barn."

"When we received supply shipments, I used to call Steve's teacher to get him out of school so he could help unload the truck." Steve began working full-time in the family Broaster business when he was 18 years old. "I was on the road between 50 and 60 hours a week servicing dishwashers and Broasters," explained Steve.

During the 1970s, the Brehms were one of the few companies renting dishwashers. "The patent ran out on low temperature dishwashers in the early 1980s and then everyone starting getting into the business," explained Steve. Surprisingly, the dishwasher business has remained constant. In 1981, a new salesperson was hired

to work Steve's route.

"I wanted to concentrate more on the Broaster side of the business. There were so many new opportunities." During the late 1980s, retailers began to purchase Broasters for their stores. The business moved from a restaurant focus to a c-store focus. Steve capitalized on this new trend and the business really began to grow. In 1984, the Brehms moved into their own building and were receiving 40,000 pounds of condiments every six weeks.

Registered trademarked Broaster operations continue to grow within Michigan and the entire country. Today there are over 5,000 registered operations nationwide. Brehms now have eight employees working out of five vans. Harold semi-retired four years ago, leaving Ruth and Steve to continue growing the business. "Our main goal in the next few years is to help our customers become successful serving Genuine Broaster Chicken," said Steve. There's only one way to make trademarked Broaster Chicken.

## FTC to conduct nationwide study on scanner accuracy

The Bureau of Consumer Protection, in cooperation with the National Institute of Standards and Technology (NIST), will begin a follow-up of the 1996 study on the accuracy of checkout scanners sometime this year. Seven states (Florida, Massachusetts, Michigan, Missouri, Tennessee, Vermont and Wisconsin) participated in the 1996 study, which revealed that the total number of undercharges exceeded the total number of overcharges, and that checkout scanners resulted in fewer errors than manual entry of prices at checkout. Food stores, as a group, had a higher accuracy rate (96.53 percent) than drug stores (93.69 percent), discount stores (95.44 percent) or department stores (90.85 percent).

For the 1998 study, the FTC expects 47 states to participate and National Conference of Weights and Measures (NCWM) testing procedures will be used. The NCWM procedure divides retail stores into two groups; small stores, such as convenience stores, and larger stores, such as food, department or drug stores. The procedure recognizes human and other errors and therefore "passes" an inspection if 98 percent or more of the items sampled are priced accurately.

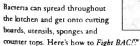
For more information or to acquire a copy of the 1996 study results, contact Elizabeth Tansing at (202) 429-8248 or you can e-mail Elizabeth at etansing@fmi.org. The 1996 study may also be obtained from the FTC's home page: http://www.ftc.gov/reports/scanners.htm.

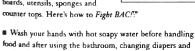
Ight now, there may be an invisible enemy ready to strike. He's called BAC (hacteria) and he can inake you and those you care about sick. In fact, even though you can't see BAC—or smell him, or feel him—he and millions more like him may have already invaded the food you eat.

But you have the power to Fight BAC?\*\* and to keep your food safe from harmful bacteria. It's as easy as following these four simple steps:

#### Clean: Wash hands and surfaces often

handling pets.

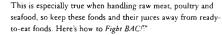




- Wash your cutting boards, dishes, utensils and counter tops with hot soapy water after preparing each food item and before you go on to the next food.
- Use plastic or other non-porous cutting boards. These boards should be run through the dishwasher or washed in hot soapy water after use.
- Consider using paper towels to clean up kitchen surfaces. If you use cloth towels, wash them often in the hot cycle of your washing machine.

#### Separate: Don't crosscontaminate

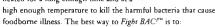
Cross-contamination is the scientific word for how bacteria can be spread from one food product to another.



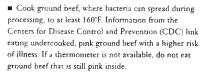
- Separate raw meat, poultry and seafood from other foods in your grocery shopping cart and in your refrigerator.
- If possible, use a different cutting board for raw meat products.
- Always wash hands, cutting boards, dishes and utensils with hot soapy water after they come in contact with raw meat, poultry and seafood.
- Never place cooked food on a plate which previously held raw meat, poultry and seafood.

#### Cook: Cook to proper temperatures

Food safety experts agree that foods are properly cooked when they are heated for a long enough time and at a



- Use a clean thermometer, which measures the internal temperature of cooked foods, to make sure meat, poultry, casseroles and other foods are cooked all the way through
- Cook roasts and steaks to at least 145°F. Whole poultry should be cooked to 180°F for doneness.



- Cook eggs until the yolk and white are firm. Don't use recipes in which eggs remain raw or only partially cooked.
- Fish should be opaque and flake easily with a fork.
- When cooking in a microwave oven, make sure there are no cold spots in food where bacteria can survive. For best results, cover food, stir and rotate for even cooking. If there is no turntable, rotate the dish by hand once or twice during cooking.
- Bring sauces, soups and gravy to a boil when reheating.
   Heat other leftovers thoroughly to at least 165°F.

#### Chill: Refrigerate promptly

Refrigerate foods quickly because cold temperatures keep harmful bacteria from growing and



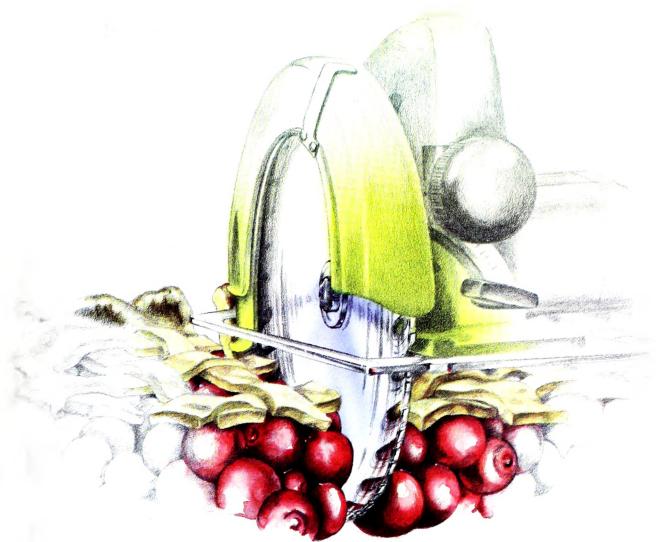
multiplying. So, set your refrigerator no higher than 40°F and the freezer unit at 0°F. Check these temperatures occasionally with an appliance thermometer. Then, Fight BAC?<sup>™</sup> by following these steps:

- Refrigerate or freeze penshables, prepared foods and leftovers within two hours or sooner.
- Never defrost food at room temperature. Thaw food in the refrigerator, under cold running water or in the microwave. Marinate foods in the refrigerator.
- Divide large amounts of leftovers into small, shallow containers for quick cooling in the refrigerator.
- Don't pack the refrigerator. Cool air must circulate to keep food safe.



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on Fresh Bakery	(313) 255-4437	Karen's Kafe at North Valley	(248) 855-8777	MEDIA:		Travelers Express Co.	
& M Biscuit Distributing	(313) 893-4747	Nutrition Services	(517) 782 7244	The Beverage Journal		Ultracom Telecommunications	
chafer Bakery	(810) 294-9166	Penna's of Sterling	(810) 978-3880	Booth Newspapers	(810) 756-8800	Voice Mail Systems, Inc.	
unshine Salerno	(248) 352-4343	Southfield Manor		Daily Tribune		Western Union Financial Serivces	(248) 449-3
aystee Bakenes	(248) 476-0201	St. Mary's Cultural Center	(313) 421-9220	Detroit Free Press	(313) 222-6400	Whitey's Concessions	
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irst of America—S E.M	(248) 399 5501	American Dairy Association		Michigan Chronicle	(313) 963-5522	A & B Refrigeration	(313) 565-2
Greenfield Mortgage Co	(313) 274-8555	Bernea Food Service Dairy Fresh Foods, Inc.		Outdoor Systems Advertising	(313) 556-7147	All-American Cash Register	
dadison National Bank dichigan National Bank	1-800-225-5662	Golden Valley Dairy		WDIV-TV4 WJBK-TV2	(313) 222-0643	Ameri-Copy Belmont Paper & Bag Supply	
B.D., N.A	(313) 225-1581	Independent Dairy Inc	(313) 246-6016	WWI-AM/WJOI-FM	(313) 222-2636	Bollin Label Systems	
B.D., N.Atandard Federal Bank	(248) 637-2543	London's Farm Dairy		WWWW AM/FM	(313) 259-4323	Brehm Broaster Sales	
		McDonald Dairy Co				Brinkman Safe	(810) 739-1
BEVERAGES:		Melody Farms Dairy Company Milk-O-Mai	(313) 323-4000	NON-FOOD DISTRIBUTORS:		Cool Industries	
Absopure Water Co		Pointe Dairy Services, Inc. Bordens	(248) 589-7700	Advanced Formula Products, Inc		DCI Food Equipment	
Action Distributing	(248) 544-1550	Stroh's Ice Cream	(313) 568-5106	Albion Vending		First National Pallet Rental	(246) 013 9 (3   4) 460.7
Anheuser-Busch Co	(800) 414-2283	Superior Dairy Inc.	(248) 656-1523	Ludington Distributors.		Hobart Corporation	(313) 697-3
Arizona Beverages	(810) 777-0036	Tom Davis & Sons Dairy	(248) 399-6300	· ·		International Bankard Service	(248) 569-3
Bacardi Imports, Inc	(248) 489-1300	ECCS & POILITEV.		POTATO CHIPS/NUTS/SNACI		MMI Distributing	
Barton Beers	(248) 549-4730	EGGS & POULTRY: Linwood Egg Company	(248) 534 0550	Better Made Potato Chips	(313) 925-4774	Metro Equipment Inc	
Bellino Quality Beverages, Inc	(3 3) 440-6300	Linwood Egg Company		Country Preacher		Midwest Bulcher & Deli Supply	
Brooks Beverage Mgt., Inc	(616) 393-5800	and removed to being	(>.>) &>>-1000	Detroit Popcorn Company	1-800-642-2676	Murray Lighting Company	(313) 341-0
Brown-Forman Beverage Company	(313) 453-3302	FISH & SEAFOOD:		Frito-Lay, Inc		National Food Equipment & Supplies	_ (248) 960-7
Cadillac Coffee	(313) 369-9020	Seafood International Salasnek, Inc	(313) 368-2500	Grandma Shearer's Potato Chips		North American Interstate	. (248) 543-1
Canadian Arctic Beverage	(416) 676-0201	Tallman Fisheries	(906) 341-5887	Kar Nut Products Company	(248) 541-7870	POS Systems Management, Inc	. 1248) 689 4
Canandaigua Wine Co.	(313) 046 6350	Waterfront Seafood Company	(616) 962-7622	Michigan Popcom & Fast Food Supply .	(313) 861-3535	The Rib House	
Coca-Cola Bottlers of M1 Auburn I		FRESH PRODUCE:		Michigan Rainbow Corp	(810)-365-5635	Sales Control Systems	(248) 356-01
Madison Hei	ghts (248) 585-1248	Aunt Mid Produce Co	(212) 842 0840	Variety Foods, Inc.		Saxon, Inc.	(248) 398-20
Van B	uren (734) 397-2700	Detroit Produce Terminal	(248) 841-8700	Vilner Snacks		Taylor Freezer	(313) 525-25
Port H	uron (810) 982-8501	Sunnyside Produce		7	(0.0) 303 3335	TOMRA Michigan	1-800-610-4
Consolidated Wine & Spirits	(313) 451 1490	Vitale Terminal Sales	(313) 843-4120	PROMOTION/ADVERTISING:		WHOLESALERS/FOOD DISTRIBUTE	nrs.
Coors Brewing Co.  Decanter Imports	(248) 344-6644			Advo System	(313) 425-8190	Bremer Sugar	
E & J Gallo Winery	(248) 643-0611	ICE PRODUCTS:	/918 AN	Intro-Marketing	(810) 540-5000	Capital Distributors	(313) 369-21
Eastown Distributors	(313) 867-6900	America's Ice, Inc	(313) 491-9540	J.K. Kidd & Co.	(248) 647-660	Central Foods	(313) 933-26
Everfresh Beverages	(810) 755-9500	Midwesi Ice Union Ice	0088-806 (E1C)	J R Marketing-Promotions	(810) 290-2246 (810) 303.7835	Consumer Egg Packing	
Faygo Beverages, Inc Frankenmuth Brewery	(517) 925-1600		() 557-0000	PJM Graphics		Dairy Fresh Foods, Inc.	(342) 868-55
General Wine & Liquor Corp	(313) 867-0521	INSECT CONTROL:		Promotions Unlimited, Corp.	(800) 992-9307	Detroit Warehouse Co.	. (313) 491-15
Great Lakes Beverage	(313) 865-3900	Rose Extermination (Bio-Serv)	(313) 588-1005	Promotions Unlimited 2000	(248) 557-4713	EBY Brown, Co.	1-800-532-92
Great Lakes Marketing	(313) 527-1654			Safeguard Business Systems Stanley's Advertising & Dist	(248) 548-0260	Family Packing Distributors	(248) 644-53
Great State Beverage	(313) 533-9991	INSURANCE:		Stephen's Nu-Ad, Inc.	(810) 777-6823	Foodland Distributors	
Heublein	(248) 594-8951	Alphamerica Insurance Agency America One	(810) 263-1158		,	Gourmet International, Inc.	1 800 875 55
Hiram Walker & Sons, Inc.	(248) 948-8913	American Principal Group	(810) 540-8450	RESTAURANTS:		Grand Gourmet Specialties, Inc.	. (616) 975-34
House of Seagram	(248) 262-1375	Arabo & Arabo Insurance Assoc	(248) 352-1343	The Golden Mushroom		H & O Distributors	
Hubert Distributors. Inc		Blue Cross Blue Shield	1-800-486-2365	Palace Gardens	(810) 743-6420	Hamilton Quality Foods	
Intrastate Distributing	(313) 892-3000	Capital Insurance Group	(248) 354-6110	SERVICES:		The Happy Hive	
L & L Wine World		CoreSource	(810) 792-6355	AARMCO Security	(248) 968-0707	J.F. Walker	. (517) 787-98
Lifestyle Beverage Corp.	(708) 503-5433	Golden Dental	(810) 573-8118	A Catered Affair	(313) 393-5311	Jerusalem Foods	(313) 538-15
Lotts Distributors	(313) 336-9522	Great Lakes Insurance Services	(248) 569-0505	AirPage	(248) 547-7777	Kay Distributing	. (616) 527-01
Metro Beverage Inc.	(810) 268-3412	Health Alliance Plan	(810) 552-6000	AirTouch Cellular	(313) 590-1200	Kebler Co.	
Miller Brewing Company Mohawk Distilled Products	(414) 239-9444   800-247-2982	IBF Insurance Group, Inc.	(248) 354-2277	Akram Namou, C.P.A		Kehe Food Distributors  Kramer Foods Company	
Nantucket Nectars	(617) 789-4300	Kanter Associates Frank McBride Jr., Inc	(248) 337-2424	American Mallers		Lipan Foods1-	-(810) 447-35
Nestle Beverages	(248) 380-3640	Miko & Assoc	(810) 776-0851	AMNEX Long Distance Service	(248) 559-0445	McInemey-Millere Bros	(313) 833-86
Oak Distributing Company	(248) 674-3171	Monroe-George Agency	(248) 489-9480	AMT Telecom Group	(248) 862-2000	Midwest Wholesale Foods	
Pabst Brewing Co.	1-800-935-6533	Murray. Benson, Recchia	(313) 831-6562	Bellanca, Beattie, DeLisle		Miesel/Sysco Food Service Mucky Duck Mustard Co	
Paddington Corp	[-800-368-9945	North Pointe Insurance	(248) 358-1171	Central Alarm Signal		Norquick Distributing Co.	. (313) 522-10
- Howell .	1-800-878-8239	Rocky Husaynu & Associates SelectCare		Century Marketing		Northwest Food Co. of Michigan	. (313) 368-25
- Pontiac .	(248) 334-3512	Sinawi Financial & Insurance Services	(2:18, " \ " - 8916	Checkcare Systems	(313) 263-3556	Pointe Dairy Services, Inc./Vie De France	(248) 589-77
Petitpren, Inc.		The Wellness Plan	(313) 159-396(	CIGNA Financial Advisors	(248) 827-4400	Riviera Food Corp	(810) 636 94
Powers, Dist	(248) 582-2010	Willis Corroon Corp. of MI		Call Parking Lot Sweeping, Inc		S. Abraham & Sons	(248) 353-84
Royal Crown Cola	(616) 392-2468	MANUEACTUBERO		Convenience Mongage Corp.		Sackett Ranch	, (517) 762-50
San Benedetto Mineral Waters	(313) 847-0605	MANUFACTURERS: Amaio Foods	/111 205 2322	Dean Witter Reynolds, Inc	(248) 258-1750	Sam's Club—Hazel Park	(248) 588 44
Serv-U-Matic Corporation	(313) 243-1822	Amato Foods		Detroit Edison Company	(313) 237-9225	Sam's Club—Southfield	(248) 354-11
Seven-Up of Detroit		Eden Foods	(517) 456-7424	Dialogue Marketing	(248) 827-4700	Sandler-Stone Co	(248) 674-11
Stroh Brewery Company Thompson Beverage Co.		Fine Manufacturing	(248) 356-1663	Dynasty Funding Eco-Rile, Inc.	(246) 489-3400 (248) 683-2063	Sherwood Foods Distributors	(313) 366-31
Tri-County Beverage	(248) 584-7100	Gerber Products Co	(810) 350-1313	Follmer, Rudzewicz & Co., CPA	(248) 355-1040	State Fair Wholesale	(313) 893-46
Unibrew USA	(954) 784-2739	Groeb Farms	(517) 467-7609	Food Industry Professional Network	(248) 353-5600	State Wholesale Grocers	(313) 567-76
United Distillers U.S.A.	(810) 629-7779	Jaeggi Hillsdale Country Cheese	(517) 868-5990	Garmo & Co., CPA	(248) 737-9933	Spartan Stores, Inc.	(313) 455-144
Universal Ginseng and Beverage, Inc		Kalil Enterprises, Inc.	(313) 527-7240	Goh's Inventory Service	(248) 353-5033	Sunlight Distributors Super Food Services	(517) 777-18
Vintage Wine Co		Key West Soda Life Preserver	(305) 296-0005	Independance One	(2-4100	Superior Fast Foods, Inc.	(810) 296-71
Warner Vinevards	(616) 657-3165	Krait General Foods	(513) 261-2800	Investment Group	1-800-622-6864	Tisco's Frozen Pizza Dough	(810) 566-57
West End Soda & Fruit Brew	(810) 231-5503	Michigal (Florice) Sugai	(517) 799-7300	Infinity Communications Corp	(248) 442-0067	Tony's Pizza Service	I-800-247-15.
Wild Orchard/Quality Juice & Bever	age (248) 589-7700	Nabisco, Inc	(248) 478-1350	Jerome Urcheck, CPA Karoub Associates	(248) 619-0955	Trepco Imports	(248) 967-29
DDOVEDO MEDDECENTATI	/FC·	Nestle Food Company	(248) 380-3670	Law Offices-garmo & Garmo		Weeks Food Corp	(810) 727-35
Boxers/REPRESENTATIVE Bob Amold & Associates		Red Pelican Food Products	(313) 921-2500	LJ Ross Associates	(313) 995-5360	Ypsilanti Food Co-op	(313) 483-152
DMAR Inc	(248) 553-5858	Stadium Club Foods Inc	(515) 545-5880	Market Pros	(248) 349-6438		
The Greeson Company	(248) 305-6100	Strauss Brothers Co.		Metro Media Associates		ASSOCIATES:	
Hanson Faso Assoc.	(248) 354-5339	Tony's Pizza Service		Michigan Bell		American Synergistics	(313) 831 44
	(810) 752-645.5			MoneyGram(800	) 642-8050, x6953	Herman Rubin Sales Co	(248) 354-643
I B. Novak & Associates	(248) 424-8500	MEAT PRODUCERS/PACKER		Multi-gard Audio Alert	(313) 562-2850	Livernous Davison Florist	(248) 352-008
J B. Novak & Associates	12401.309-3034	Country Preacher	(313) 963-2200	Nationwide Communications	(810) 208-3200	Minnich's Boats & Motors	(810) 748-34U
J.B. Novak & Associates  James K. Tamakian Company  Ment Sales Com.	(248) 626-8300	- 15			(248) 530 0000		(313) 963-970
J B. Novak & Associates James K. Tamakian Company Ment Sales Corp. Paul Inman Associates MI. Finsenhart	(248) 626-8300 (248) 737-7100	General Provision, Inc.	(313) 262 (313)	Network Real Estate Services		Sigma Associates, Inc.	(740) COP 776
J B Novak & Associates James K Tamakian Company Ment Sales Corp. Paul Inman Associates PMI-Einschart Sales Mark	(248) 626-8300 (248) 737-7100 (313) 207-7900	General Provision, Inc.	(313) 567-8000	Nextel Communications	(248) 213-3100	Wileden & Assoc	(248) 588-233
J B Novak & Associates James K Tamakian Company Ment Sales Corp. Paul Ioman Associates PMI-Einsenhart Sales Mark		General Provision, Inc.  E.W. Grobbel Sons, Inc.  Hartig Meats  Hygrade Food Products	(313) 567-8000 (313) 832-2080 (248) 355-1100		(248) 213-3100 (248) 398-7285	Sigma Associates, Inc. ( Wileden & Assoc ( Wolverne Golf Club, Inc. (	(248) 588-233
J B Novak & Associates James K Tamakian Company Ment Sales Corp. Paul Inman Associates PMI-Einschart Sales Mark		General Provision, Inc.  E.W. Grobbel Sons, Inc.  Hartig Meats  Hygrade Food Products	(313) 567-8000 (313) 832-2080 (248) 355-1100 (313) 873-8200	Nextel Communications Paul Meyer Real Estate	(248) 213-3100 (248) 398-7285 (248) 853-6680 (248) 594-3255	Wileden & Assoc	(248) 388-2330



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- ✓ Florida's Natural Pure Premium Orange Juice & Grapefruit Juice
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- Parkay Spread
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